

# BSW Implementation Plan

## B&NES HWB

20-06-23





# Introduction (1)

- The BSW Implementation Plan sets out how we and our partners working together at a system level and in our places, Bath and North East Somerset, Swindon and Wiltshire, will deliver our Integrated Care Strategy over the period 2023 – 2028.
- The purpose of this plan is to enable our local populations, our partners and our stakeholders to have a clear picture of the programmes and plans that will be delivered in support of our partnership strategy.
- It should be noted that the Implementation Plan is our version of the Joint Forward Plan that all Integrated Care Boards (ICBs) across England are required to produce for their respective systems.



## Introduction (2)

- It is built within a flexible framework that builds on existing system and place strategies and plans in line with the principle of subsidiarity
- It must be developed with regard to the Integrated Care Strategy, NHS Priorities, operational planning and other system partnership key plans particularly the Joint Local Health and Wellbeing Strategies
- As a minimum it must say how NHS organisations will implement the local strategy, but may go further and speak to how all local partners will work together to implement. This is what we aim to do in BSW.
- It must cover the 17 legislative requirements of ICBs and be in line with recommended content including workforce, digital, performance and system development
- It should be noted that whilst we are producing a system-wide plan it is the responsibility of the ICB to produce and submit



## Role of the Steering Group

- Oversight of the production of both the BSW Integrated Care Strategy and the BSW Implementation Plan has been through the Integrated Care Strategy & Implementation Plan Steering Group
- Membership comes from our NHS partners and all Public Health directors as well as Place Directors and functional leads from the ICB
- The group is used to feed out communications on production of the Strategy and Plan and take comments from members to inform structure and approach



# Our Integrated Care Strategy on a page



Bath and North East Somerset,  
Swindon and Wiltshire Together



**What we will deliver together**

**The BSW Vision**  
We listen and work effectively together to improve health and wellbeing and reduce inequalities.

We will deliver this vision by prioritising three clear objectives:

- 1. Focus on prevention and early intervention
- 2. Fairer health and wellbeing outcomes
- 3. Excellent health and care services

**How we will deliver it**

**The BSW Care Model:**

Healthier Communities → Personalised Care → Joined-up Local Teams → Local Specialist Services → Specialist Centres

**Enablers to help make it happen:**

- Shifting funding to prevention
- Developing our workforce
- Technology and data
- Estates of the future
- Environmental sustainability
- Our role as Anchor Institutions



# Implementation Plan Structure

The structure of the plan reflects our intention for it to be used as a working document setting out the collective ICS plan for delivering the strategy as well as providing a summary of how the ICB will meet each of its legislative duties.

1. Introduction and Purpose
2. Working Together to Deliver our Strategy
3. Ongoing Engagement and Involvement
4. Our Population
5. Our local implementation plans
6. Our outcome measures
7. Strategic Objective 1: Focus on Prevention and Early Intervention
8. Strategic Objective 2: Fairer Health and Wellbeing Outcomes
9. Strategic Objective 3: Excellent Health and Care Services
10. Children & Young People
11. Enabling workstreams
12. Monitoring performance and delivery
13. Appendices (including ICB statutory duties)

We see the local implementation plans as core to the delivery of our strategy and have therefore placed it early in the plan. It should be noted that the content of the this chapter has been agreed with respective place based partners.

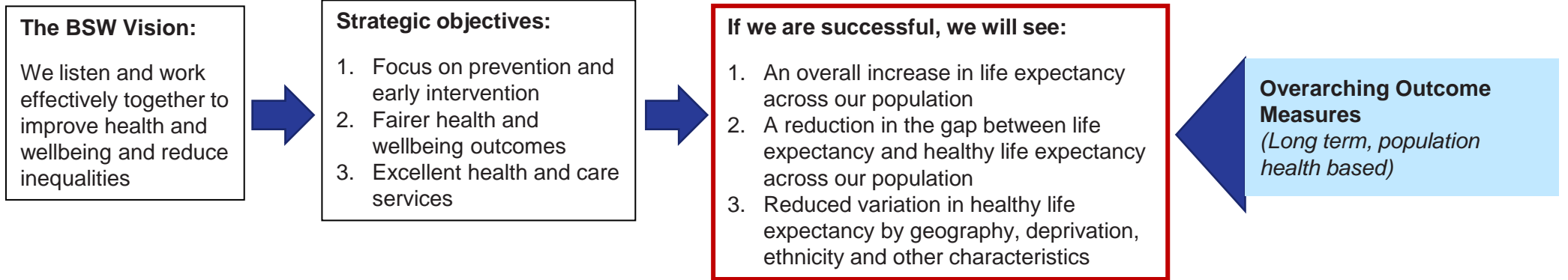
We have also brought all the children and young people content together as a new chapter to give greater structure and focus to this area.



## Finalising the Content

- The Plan sets out what we (the ICS) are going to deliver, the key milestones to delivery and how we are going to measure success
- This means that some of the deliverables are process activities to enable effective measurement in 2024/25 where this does not currently exist
- We need to ensure ownership of the Plan and its delivery is across all partners – this is part of the engagement process in this work
- We are also in the process of agreeing the framework for monitoring delivery against the plan

# Developing our Approach to Outcomes



**To ensure we are progressing against the Overarching Measures we will also monitor:**

4. The share of health and care funding going towards preventative measures (self-care and community care) over the next five years
5. Personal Wellbeing ONS4 scores
6. School readiness
7. Smoking prevalence
8. Heavy alcohol use
9. Variation in outcomes across the six 'major conditions'
10. Patient-reported data on shared decision making and integration of services ('telling your story once')

***Partners, programmes and places to demonstrate specifics on how they will deliver against the above measures.***







# Engagement Approach

- We have said in the Strategy that we need to be working continuously with partners and communities across the BSW geography to demonstrate how we are taking forward the ambitions set out within it.
- The annual refresh process will enable partners to review progress and take into account any changes in priority and population need. As part of this process, we are working with our three local Health and Wellbeing Boards (HWB) to ensure that the Plan is consistent with the respective Health and Wellbeing Strategies and each HWB is asked to provide an opinion on the plan as a whole on whether the plan takes proper account of their respective Health and Wellbeing Strategy.
- It should be noted that the current engagement process is only the start of longer-term joint working and engagement across partners and our population over the five-year life of both the Strategy and the Plan.
- This is the first year of us developing a Strategy and Plan of this kind and so we are keen to test how we best work with you and we are very open to adapting our approach as we move forward and our partnership working develops.



# Engagement Questions

- Are there activities and pieces of work we have missed?
- Is there more that would be helpful to include in the plan?
- Is it clear how the Implementation Plan relates to the Health and Wellbeing Strategy and Implementation Plan and, by extension, other strategies and plans in BSW? If not, how could be more helpfully explain the relationships?
- How useful do you find the plan and what more could be added or changed?





## Key Milestones

Stakeholder Engagement on Plan including engagement with Health and Wellbeing Boards	16 <sup>th</sup> May – 16 <sup>th</sup> June
Finalisation of BSW Implementation Plan 23/24	23 <sup>rd</sup> June
Provision of an opinion on the Plan by all Health and Wellbeing Boards	By 30 <sup>th</sup> June
Soft Launch of Final Plan for 23/24	30 <sup>th</sup> June
Formal Launch at IC Board Meeting	13 <sup>th</sup> July

The refresh of the Strategy and Implementation will be annual through the life of the Strategy which provides the opportunity to build on and expand our engagement with stakeholders and local people. We will commence the 24/25 refresh process by the autumn.

